Business Studies
Know the method.

GRADE 12 • 2026 • DBE/CAPS

Free starter pack

3 worked methods • 3 practice questions • explained answers

Identify the concept, quote scenario evidence only when requested, then explain how it affects this business. Use headings to keep essay components visible.

Use this pack actively

1. Choose a method from the clickable index. Try the worked question before reading its steps.

2. Complete Your turn, then follow its answer link. Correct your first error and retry without copying.

3. Mix methods and use complete official papers to practise unfamiliar contexts and time management.

Paper 1 is BLUE; Paper 2 is PURPLE. Written labels remain useful in grayscale.

Original practice, not reproduced or predicted DBE exam questions. The fuller pack supports the R99 offer. Editorial draft: independent subject-teacher moderation is still required. Selected core methods do not replace the full syllabus, practical preparation or PAT.

Question-method index

Click a method to open it. Each practice question links to its explained answer.

Paper 1

MR-BS-01 | Classify a challenge and control • p. 4

MR-BS-03 | Identify an integration strategy • p. 5

Paper 2

MR-BS-09 | Identify and evaluate a style • p. 6

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Your examination map

Paper 1 • 120 min • 150 marks

Business environments and operations: legislation, strategies, sectors, human resources and quality.

Paper 2 • 120 min • 150 marks

Business ventures and roles: leadership, investment, insurance, ethics, social responsibility, teams and conflict.

Plan time from the actual instructions

Paper 1: reserving 15 minutes leaves about 0.70 minutes per mark. Use this only as a planning guide.

Paper 2: reserving 15 minutes leaves about 0.70 minutes per mark. Use this only as a planning guide.

Practise the required short, structured and essay responses. Read the selection rules on the actual paper before choosing questions. Essay plans here are method demonstrations, not full-length model examination essays.

What still needs practice

Practise full 40-mark essays, detailed legislation impacts, investment comparisons, presentation evaluation and unfamiliar integrated scenarios.

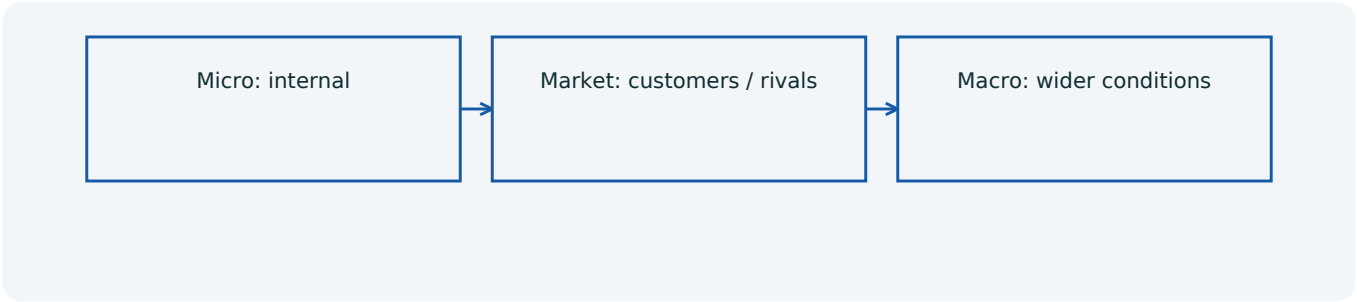
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Classify a challenge and control

MR-BS-01 • Ask whether the factor is inside the firm, in its market or in the wider economy.

Worked question

A bakery has poor staff attendance, a new rival nearby and a national power shortage. Classify each environment and explain the degree of control.



Original method sketch; schematic unless stated. Use the given values, not measurements from this image.

1. Attendance is a micro-environment issue; management can change internal attendance procedures.

2. The rival belongs to the market environment; the bakery can influence its own response but cannot control the competitor.

3. The national power shortage is macro; the bakery has little direct control and must adapt.

4. Match action to control: improve attendance, differentiate products and plan backup arrangements.

Check the reasoning

The response is an action; it does not change which environment caused the challenge.

Avoid this mistake

Do not label every external factor macro.

Your turn

Classify an inefficient production team, an unreliable supplier and a national interest-rate rise.

Click here for the explained practice answer.

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Identify an integration strategy

MR-BS-03 • Identify which part of the value chain is acquired.

Worked question

A furniture manufacturer buys its timber supplier. Name the strategy, explain it and give a benefit and risk.

1. This is backward vertical integration.

2. The manufacturer acquires an upstream supplier.

3. It may gain better control of input quality and supply.

4. It must fund and manage a different activity, which can strain cash and expertise.

Check the reasoning

Buying a retailer would be forward integration.

Avoid this mistake

Buying a competitor at the same stage would be horizontal integration.

Your turn

A manufacturer buys a retail chain that sells its products. Identify and evaluate.

Click here for the explained practice answer.

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Identify and evaluate a style

MR-BS-09 • Use how decisions are made as evidence.

Worked question

A manager invites staff ideas and includes them in decisions. Identify the style and explain one advantage and one limitation.

1. Democratic leadership: employees participate in decisions.

2. Input can improve ideas and encourage commitment.

3. Consultation may take time when a quick decision is necessary.

4. Suitability depends on the team and urgency.

Check the reasoning

The identification is linked to the consultation evidence.

Avoid this mistake

Do not describe the manager as laissez-faire simply because staff have input.

Your turn

During an emergency a manager gives firm instructions without consultation. Identify a likely style and explain its suitability.

Click here for the explained practice answer.

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Classify a challenge and control

MR-BS-01 • Practice answer

Classify an inefficient production team, an unreliable supplier and a national interest-rate rise.

Step-by-step answer

1. Team: micro, substantial internal control.

2. Supplier: market, limited influence through contracts and alternatives.

3. Interest rate: macro, little direct control.

Make the correction useful

Explain your first missed step, correct it and repeat the task without copying. For practical tasks, inspect the saved result rather than only reading the solution.

Return to the worked method

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Identify an integration strategy

MR-BS-03 • Practice answer

A manufacturer buys a retail chain that sells its products. Identify and evaluate.

Step-by-step answer

1. Forward vertical integration: it moves closer to final customers.

2. It may improve distribution and retain retail margins.

3. Retail management and acquisition costs create risk.

Make the correction useful

Explain your first missed step, correct it and repeat the task without copying. For practical tasks, inspect the saved result rather than only reading the solution.

Return to the worked method

Identify and evaluate a style

MR-BS-09 • Practice answer

During an emergency a manager gives firm instructions without consultation. Identify a likely style and explain its suitability.

Step-by-step answer

1. Autocratic leadership is indicated by centralised decisions.

2. It can support quick action when time is critical.

3. Overuse outside emergencies may reduce participation and morale.

Make the correction useful

Explain your first missed step, correct it and repeat the task without copying. For practical tasks, inspect the saved result rather than only reading the solution.

Return to the worked method

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Continue with official papers

Scope checked 9 October 2026. The source links support the assessment map; all worked and practice questions in this pack are newly authored.

Subject examination guideline

2026 ATP retention and CAT / IT update exceptions

2021 guideline extension through 2026

DBE annual teaching plans

DBE released 2026 papers and marking guidelines

Error log

Question ID: _____ Date: _____
First incorrect step: _____
Why it failed: _____
Correct method: _____
Retry date and result: _____

Use the matching memo, answer book and addenda for the actual paper. Questions here have no official mark allocation. Check explanations with your teacher before using these drafts as a sole revision source.

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